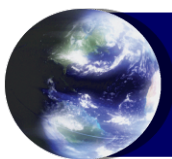


Civilian Stabilization Initiative

Building a USG Civilian Response Capability to Support Stabilization and Reconstruction Operations

***U.S. Department of State
Coordinator for Reconstruction and Stabilization
April 10, 2008***

UNCLASSIFIED



Organizing the USG for R&S

Since 2005, 15 agencies have worked to implement NSPD-44. The Civilian Stabilization Initiative is the next critical step in ensuring readiness for new national security challenges of reconstruction and stabilization.

Direct the Secretary of State to:

Coordinate and lead integrated United States Government efforts, involving all U.S. Agencies with relevant capabilities, to prepare, plan for, and conduct stabilization and reconstruction activities. The Secretary of State shall coordinate such efforts with the Secretary of Defense to ensure harmonization with any planned or ongoing U.S. military operations across the

☐ **PREPARE**

☒ **TRAIN-** S/CRS, USAID and DOD currently offer R&S training for civilians and military

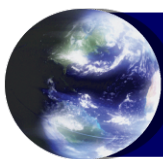
☒ **EXERCISE-** Interagency exercises for R&S ongoing with SOUTHCOM, JFCOM, USACAPC

☐ **CIVILIAN CAPACITY-** **The Civilian Stabilization Initiative proposed in FY 2009 will create an interagency Active and Standby Response Corps and build the U.S. Civilian Reserve Corps**

☒ **PLAN:** The Draft Interagency Planning Framework for R&S was completed in 2005, with revised framework pending.

☒ **CONDUCT:** The Interagency Management System was approved in July 2007 and provides a new system to manage interagency planning and operations for reconstruction and stabilization

is international atmosphere, the United States must have the right structures, personnel resources in place when an emergency occurs. A delay in our response of a few weeks or days, can mean the difference between success and failure." - Senator Richard Lugar



A New Interagency Management System

Country Reconstruction & Stabilization Group (CRSG)

- Washington-based, decision-making body
- Planning and Operations Staff
- Co Chaired by
 1. Regional A/S
 2. S/CRS Coordinator
 3. NSC Director

Integration Planning Cell (IPC)

- Integrates with relevant Geographic Combatant Command or with equivalent multinational headquarters
- Assists in harmonizing the civilian and military planning processes and operations
- Consists of interagency planners, regional and sectoral experts

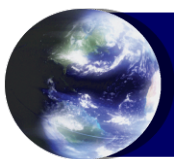
Advance Civilian Team (ACT)

- Interagency field management coordination team(s)
- Support Chief of Mission in the field to coordinate and execute plans

Field Advance Civilian Team (FACT)

Field Advance Civilian Team (FACT)

Field Advance Civilian Team (FACT)



Putting Civilian Experts on the Ground

-- The right people in the right place at the right time

--

**250 new
ARC**

ACTIVE RESPONSE CORPS (ARC)

- 250 Active Responders from State, USAID, Justice, Commerce, USDA, HHS, DHS, and Treasury
- USG staff trained and ready to go in 48-72 hours
- Standing agency capacity for rapid response
- Will assess situation, design response and begin R&S implementation

**2000
trained
SRC**

STANDBY RESPONSE CORPS (SRC)

- USG employees from State, USAID, Justice, Commerce, USDA, HHS, DHS, and Treasury
- Civilian agency employees who have ongoing job responsibilities but are trained and available for deployments
- Deployable within 30 days for up to 180 days

**2000
recruited
CRC**

CIVILIAN RESERVE CORPS (CRC)

- Experts drawn from jobs outside the federal government
- Become USG employees when mobilized
- Fully trained and deployable in 30-60 days for up to 1 year
- Provide sector-specific civilian response expertise

DAYS FOLLOWING A CRISIS



Who are the Active Response Corps?

R&S Planning, operations and program management

59 DOS and USAID core group of officers to manage mission set up and field teams in assessment, operations setup, planning, program design/startup, military liaison, local engagement

Criminal Justice and Policing

99 DOS, DOJ, DHS and USAID integrated team of police, legal, judicial, and corrections personnel task-organized to assess, plan and start up full-spectrum criminal justice operations and development

Economic Recovery

25 USDA, Treasury, Commerce, and USAID experts in agriculture, rural development, commerce, taxes, monetary policy, and business and financial services task-organized to assess, plan, and help stand up economic recovery programs;

Essential Services

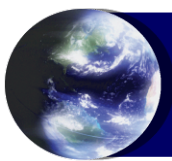
23 USAID and HHS experts covering public health, infrastructure, education, and labor task-organized to assess, plan, and help stand up essential public services;

Diplomacy and Governance

20 DOS and USAID officers covering rule of law, human rights, protection, governance, conflict mitigation, civil society/media, and SSR, task-organized to assess, plan, and stand up diplomatic, democracy, and governance programs in a crisis environment.

Diplomatic Security

24 Diplomatic Security Agents task-organized to serve as security officers and security planners in the IMS.



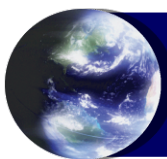
What Is the Civilian Reserve Corps?

Mission Statement

The U.S. Civilian Reserve Corps (CRC) is a rapid response corps that draws on American expertise to respond to critical international crises. It complements the standing response capacity of U.S. civilian agencies to address stabilization and reconstruction challenges as a priority component of U.S. national security. When mobilized by the President its job is to assist the USG to facilitate efforts to:

- *Establish or reestablish the rule of law;*
- *Establish or reestablish operability of government institutions;*
- *Prepare local leaders to operate in a democratic, market system; and*

...A volunteer Civilian Reserve Corps...would ease the burden on the Armed Forces by allowing us to hire civilian with critical skills to serve on missions abroad when America needs them. And it would give people across America who do not wear a uniform a chance to serve in the defining struggle of our time. - President's State of the Union Address, 2007



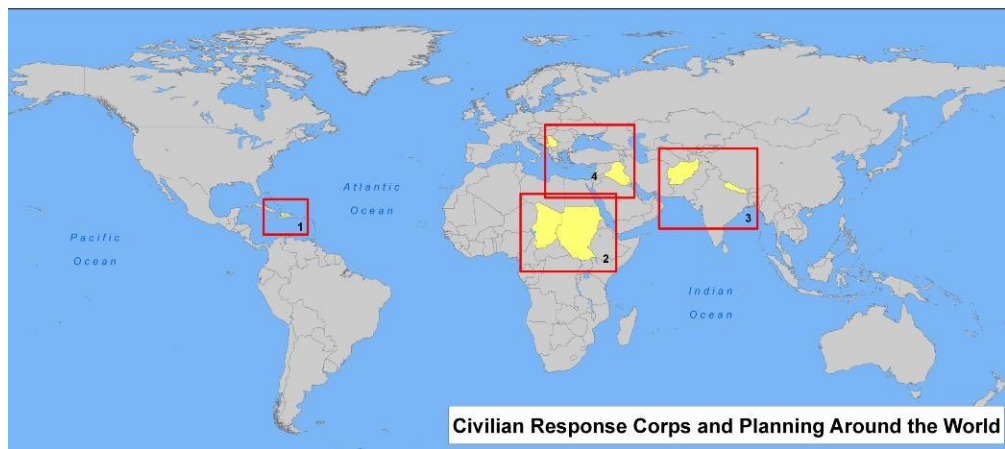
S/CRS Around the World

The inaugural team of State's R&S first responders has deployed to Sudan, Chad, Iraq, Afghanistan, Lebanon, Liberia, Nepal, Kosovo and Haiti

Today, S/CRS personnel are on the ground in Afghanistan, Sudan (Darfur), Kosovo, and at SOUTHCOM and AFRICOM headquarters



The pilot deployment of Active Response Corps members opened the US field office in Darfur and continue to provide support to the peace process



Civilian Response Corps and Planning Around the World



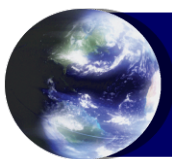
S/CRS and

ARC experts

Reconstruction Teams to create comprehensive plans for support to deployed Province



"When it comes to working comprehensively to help societies rebuild after conflict, one group of diplomats is truly at the forefront of our efforts. That is our Office of the Coordinator for Reconstruction and Stabilization." - Secretary Rice, Feb. 8, 2007



Office of the Coordinator for Reconstruction and Stabilization (S/CRS)

U.S. Department of State

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